

# Moorestown Township Public Schools

2022 - 2023 Budget Workshop

March 8, 2022













# 2022 - 2023 Budget Development

- Development process
- Revenues Tax Levy, State Aid, Fund Balance, Other
- Appropriations Salaries, Benefits, Capital Outlay, Other
- Current Budget Status
- Tax Impact
- Next steps for Board Discussion

# **Budget Development Process**

- Priorities of Board committees and administration
- Central administration evaluated the needs of the District related to Technology, Curriculum, Personnel, and Facilities
- School administration developed building level budgets based on the needs of the faculty and content Supervisors
- Revenue and Appropriations are updated over time based on finalized numbers
  - Out of District Tuition updates
  - Tuition we receive is updated as placements are finalized
  - Benefit updates
  - District personnel reviewed, revised, and reduced as needed
  - State Aid release

### **Budget Development Process - Budget Calendar**

- November February Administration works to compile building and department budgets based on 2022-2023 Budget Manual
- Jan 14th Budget update provided to F&O Committee
- February 15th Budget update provided to full BOE
- March 8th Board Budget Workshop to discuss 22/23 Draft Budget
- March 8th Governor Murphys Budget Address
- March 10th Estimated date for release of State Aid figures
- March 14th F&O Committee meeting to discuss updates to the budget
- March 22nd Budget Introduction and Approval to submit to the County
- March 28th Budget submitted to the County for State review
- April 26th 2022 2023 Budget Adoption and Public Hearing

### **Budget Development Process - Initial Budget**

|                                       | Prior Year    | <b>Current Year</b> | Future Year   |                 |
|---------------------------------------|---------------|---------------------|---------------|-----------------|
|                                       |               |                     |               | Increase /      |
| Revenues:                             | 2020-2021     | 2021-2022           | 2022-2023     | <u>Decrease</u> |
| Tax Levy                              | 65,728,644.00 | 67,233,217.00       | 68,577,881.00 | 1,344,664.00    |
| State Aid                             | 4,123,776.00  | 4,368,146.00        | 4,368,146.00  | -               |
| Extraordinary Aid                     | 600,000.00    | 700,000.00          | 700,000.00    | -               |
| Other:                                |               |                     |               |                 |
| Tuition                               | 2,080,000.00  | 1,830,000.00        | 1,830,000.00  | -               |
| Interest                              | -             | 23,800.00           | 23,800.00     | -               |
| Pay to Participate and Parking Fees   | 150,000.00    | 150,000.00          | 150,000.00    | -               |
| Rentals                               | 300,000.00    | 230,000.00          | 230,000.00    | -               |
| Miscellaneous                         | 70,000.00     | 308,060.00          | 36,000.00     | (272,060.00)    |
| Revenue Generation                    | 454,375.00    | 389,375.00          | 389,375.00    | -               |
| Special Education Medicaid Initiative | 42,014.00     | 41,391.00           | 41,391.00     | -               |
| Budgeted Fund Balance                 | 2,107,886.00  | 2,898,751.00        | 2,348,803.00  | (549,948.00)    |
| Total Revenues                        | 75,656,695.00 | 78,172,740.00       | 78,695,396.00 |                 |

### **Budget Development Process - Initial Budget**

| Appropriatons:                      | 2020-2021     | 2021-2022     | 2022-2023      | Increase /<br>Decrease |  |
|-------------------------------------|---------------|---------------|----------------|------------------------|--|
| Salaries                            | 45,936,421.46 | 47,582,160.70 | 51,420,916.49  | 3,838,755.79           |  |
| Benefits:                           |               |               |                |                        |  |
| FICA                                | 830,000.00    | 830,000.00    | 846,600.00     | 16,600.00              |  |
| Pension                             | 1,045,354.00  | 1,008,044.00  | 1,274,328.00   | 266,284.00             |  |
| Health Benefits                     | 12,614,450.00 | 13,292,589.24 | 13,801,400.00  | 508,810.76             |  |
| Tuition                             | 113,300.00    | 113,300.00    | 118,300.00     | 5,000.00               |  |
| Retirement Payout                   | -             | 278,146.00    | 117,941.00     | (160,205.00)           |  |
| Workers Compensation                | 425,645.46    | 433,313.34    | 469,158.90     | 35,845.56              |  |
| Unemployment                        | 50,000.00     | 50,000.00     | 50,000.00      | -                      |  |
| Total Benefits                      | 15,078,749.46 | 16,005,392.58 | 16,677,727.90  |                        |  |
| Other:                              |               |               |                |                        |  |
| Professional Fees                   | 1,904,287.33  | 1,714,696.97  | 2,221,168.12   | 506,471.15             |  |
| Purchased Services                  | 6,465,261.54  | 6,400,892.10  | 7,093,606.05   | 692,713.95             |  |
| Student Tuition                     | 2,899,500.81  | 3,105,120.00  | 3,092,260.00   | (12,860.00             |  |
| Professional Development and Travel | 133,409.00    | 162,870.00    | 176,575.00     | 13,705.00              |  |
| Supplies                            | 2,793,510.26  | 2,870,202.31  | 3,230,064.44   | 359,862.13             |  |
| Other                               | 155,402.14    | 152,252.34    | 141,835.00     | (10,417.34             |  |
| Capital Outlay                      | 290,153.00    | 179,153.00    | 2,252,203.00   | 2,073,050.00           |  |
| Total Other                         | 14,641,524.08 | 14,585,186.72 | 18,207,711.61  |                        |  |
| Total Appropriations                | 75,656,695.00 | 78,172,740.00 | 86,306,356.00  |                        |  |
| Surplus / (Deficit)                 | -             | -             | (7,610,960.00) |                        |  |

### Revenues

- **Local Tax Levy** 2% increase is \$1,344,664
- **State Aid** Budgeted flat. Governor Murphy's Budget Address is March 8th and we will receive our State Aid figures shortly after.
- **Budgeted Fund Balance** Budgeted fund balance is composed of the prior year (2020 2021) *audited* excess surplus plus allowable adjustments for any <u>free general fund excess balances</u> *projected* as of June 30, 2022.
- Other Revenue Sources: Tuition (individuals, preschool, extended Kindergarten, other districts), facility rentals, extraordinary aid, pay to participate, parking, shared services, banking interest, etc...

### Revenues (Tax Levy)

- Budget contains two separate levies:
  - General Fund Levy accounts for the Districts annual operating budget (salaries, benefits, supplies, purchased services, maintenance, transportation, etc.) - \$68,577,881 budgeted in preliminary budget
  - Debt Service Levy accounts for the Districts long-term capital projects that were previously approved by the taxpayers in a referendum - \$4,512,504 budgeted in preliminary budget

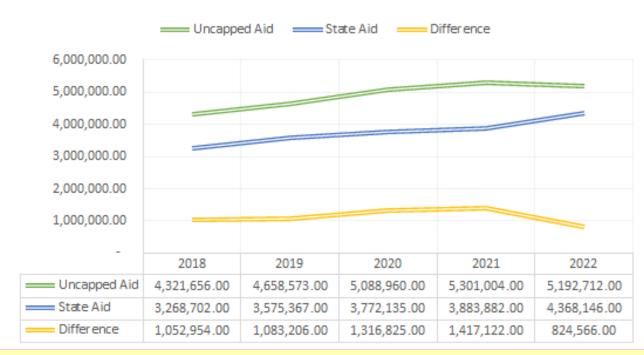
| TAX LEVY HISTORY            |               |               |               |               |               |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
|                             | 2017-18       | 2018-19       | 2019-20       | 2020-21       | 2021-22       |
| General Fund                | 61,701,989    | 62,936,029    | 64,194,749    | 65,728,644    | 67,233,217    |
| General Fund Tax Change %   | 2.00%         | 2.00%         | 2.00%         | 2.39%         | 2.29%         |
|                             |               |               |               |               |               |
| Debt Service Fund           | 4,763,233     | 4,795,078     | 4,751,391     | 4,693,087     | 4,586,308     |
| Debt Service Fund Change %  | 0.75%         | 0.67%         | -0.91%        | -1.23%        | -2.28%        |
|                             |               |               |               |               |               |
| Total Tax Levy              | 66,465,222    | 67,731,107    | 68,946,140    | 70,421,731    | 71,819,525    |
| Overall Levy Change %       | 1.90%         | 1.90%         | 1.79%         | 2.14%         | 1.98%         |
|                             |               |               |               |               |               |
| Rateables                   | 4,016,243,417 | 4,028,675,687 | 4,049,750,899 | 4,070,631,879 | 4,091,976,402 |
| Effective Tax Rate Increase | 1.65%         | 1.68%         | 1.70%         | 1.73%         | 1.76%         |

### Debt Service Levy Further Explained

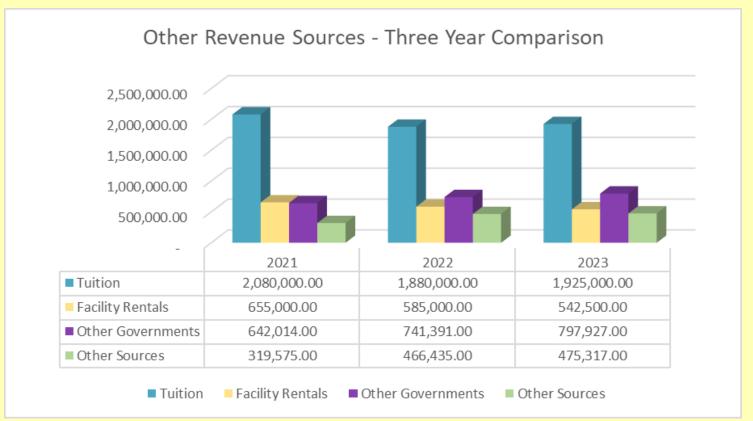


### Revenues (State Aid)





# Revenues (Other Sources)

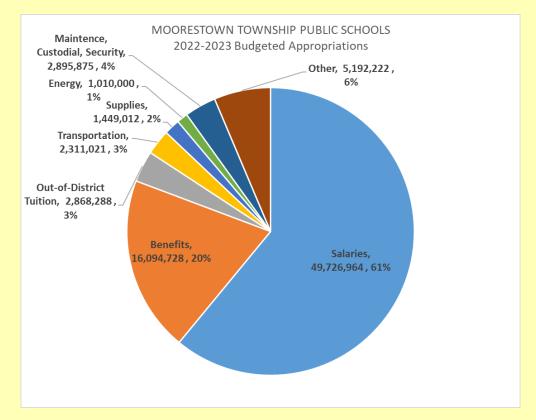


# Appropriations

- Salaries MEA Contract expires 6/30/2022. Year 3 of 3 with MAA contract.
- Insurance Originally projected a 5% increase.
  - Health insurance 2.62% confirmed increase
  - General insurance 8.50% confirmed increase
  - Student accident 1.0% confirmed increase
- Instructional Supplies and Materials School budgets at 0%
- Departmental Budgets
  - o Curriculum
  - Technology
  - Administration
  - Facilities
  - Transportation
- Capital Outlay

# Appropriations - 20/21 Audited

- How was it actually spent?
- \* = Other includes
  Capital Outlay, SDA
  charge, Professional
  Services, Purchased
  Technical Services,
  Travel, Memberships,
  and transfers to other
  funds.



# **Appropriations - Key Items**

- Curriculum Adoption of new ELA curriculum for Grades K-5, professional development, and curriculum writing
- Special Education 1:1 nursing needs and related services
- Technology Two grade level replacements of 1:1 devices, servers and infrastructure upgrades, CAD computer replacements
- Operations Increase anticipated for fuel and contracted transportation services
- Capital Outlay WAMS Media Center carpet, UES window replacements, Baker Media Center carpet, Roberts Media Center carpet, Kindergarten furniture, and Administration Building roof replacement
- Minimum Wage Impact
- Substitute Rate Increases made in 2021
- Bus Driver Salary adjustments made in 2021

# **Appropriations - Key Items**

**ECONOMY** 

# Inflation surges 7.5% on an annual basis, even more than expected and highest since 1982

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### **Appropriation Reductions Made to Date**

- Tuition costs \$570,205
- Department / Building budgets \$412,282
- Capital outlay \$1,632,050
- **Lease purchase** \$650,000 reduction in requests which resulted in a \$127,417 reduction in annual payment
- Staffing
  - New position requests adjusted / removed from budget, substitute pay adjustments, existing staff adjustments (retirements and LOA) and minimum wage adjustments - \$1,901,412
- Benefit Adjustments \$586,057

# **Current Status - Revenue**

|                                       | Prior Year    | Current Year  | Futur Year    |              |
|---------------------------------------|---------------|---------------|---------------|--------------|
|                                       |               |               |               | Increase /   |
| Revenues:                             | 2020-2021     | 2021-2023     | 2022-2023     | (Decrease)   |
| Tax Levy                              | 65,728,644.00 | 67,233,217.00 | 68,577,881.00 | 1,344,664.00 |
| State Aid                             | 4,123,776.00  | 4,368,146.00  | 4,368,146.00  | -            |
| Extraordinary Aid                     | 600,000.00    | 700,000.00    | 750,000.00    | 50,000.00    |
| Other:                                |               |               |               |              |
| Tuition                               | 2,080,000.00  | 1,830,000.00  | 1,925,000.00  | 95,000.00    |
| Interest                              | -             | 23,800.00     | 23,800.00     | -            |
| Pay to Participate and Parking Fees   | 150,000.00    | 150,000.00    | 150,000.00    | -            |
| Rentals                               | 300,000.00    | 230,000.00    | 242,500.00    | 12,500.00    |
| Miscellaneous                         | 70,000.00     | 308,060.00    | 267,142.00    | (40,918.00)  |
| Revenue Generation                    | 454,375.00    | 389,375.00    | 334,375.00    | (55,000.00)  |
| Special Education Medicaid Initiative | 42,014.00     | 41,391.00     | 47,927.00     | 6,536.00     |
| Budgeted Fund Balance                 | 2,107,886.00  | 2,898,751.00  | 3,264,566.00  | 365,815.00   |
| Total Revenues                        | 75,656,695.00 | 78,172,740.00 | 79,951,337.00 | 1,778,597.00 |

# **Current Status - Appropriations**

|                                     | Prior Year    | Current Year  | Futur Year     |              |
|-------------------------------------|---------------|---------------|----------------|--------------|
|                                     |               |               |                | Increase /   |
| Appropriations:                     | 2020-2021     | 2021-2023     | 2022-2023      | (Decrease)   |
| Salries                             | 45,936,421.46 | 47,582,160.70 | 49,057,208.38  | 1,475,047.68 |
| Benefits:                           |               |               |                |              |
| FICA                                | 830,000.00    | 830,000.00    | 846,600.00     | 16,600.00    |
| Pension                             | 1,045,354.00  | 1,008,044.00  | 1,154,544.00   | 146,500.00   |
| Health Benefits                     | 12,614,450.00 | 13,292,589.24 | 13,677,545.60  | 384,956.36   |
| Tuition                             | 113,300.00    | 113,300.00    | 113,300.00     | -            |
| Retirement Payout                   | -             | 278,146.00    | 117,941.00     | (160,205.00) |
| Worker's Compensation               | 425,645.46    | 433,313.34    | 484,797.53     | 51,484.19    |
| Unemployment                        | 50,000.00     | 50,000.00     | 50,000.00      | -            |
| Total Benefits                      | 15,078,749.46 | 16,005,392.58 | 16,444,728.13  | 439,335.55   |
|                                     |               |               |                |              |
| Other:                              |               |               |                |              |
| Professional Fees                   | 1,904,287.33  | 1,714,696.97  | 2,188,168.12   | 473,471.15   |
| Purchased Services                  | 6,465,261.54  | 6,400,892.10  | 6,532,386.12   | 131,494.02   |
| Student Tuition                     | 2,899,500.81  | 3,105,120.00  | 3,043,287.58   | (61,832.42)  |
| Professional Development and Travel | 133,409.00    | 162,870.00    | 169,475.00     | 6,605.00     |
| Supplies                            | 2,793,510.26  | 2,870,202.31  | 3,050,887.04   | 180,684.73   |
| Other                               | 155,402.14    | 152,252.34    | 441,816.00     | 289,563.66   |
| Capital Outlay                      | 290,153.00    | 179,153.00    | 620,153.00     | 441,000.00   |
| Total Other                         | 14,641,524.08 | 14,585,186.72 | 16,046,172.86  | 1,460,986.14 |
|                                     |               |               |                |              |
| Total Appropriations                | 75,656,695.00 | 78,172,740.00 | 81,548,109.37  | 3,375,369.37 |
|                                     |               |               |                |              |
| Surplus / (Deficit)                 | -             | -             | (1,596,772.37) |              |

# Tax Impact - 2% Levy Increase

| 2021-2022                |            |    | Tax Levy    |     | Tax Rate   | <u>Ratables</u>     |
|--------------------------|------------|----|-------------|-----|------------|---------------------|
| General Fund             |            | \$ | 67,233,217  |     | 1.643%     | \$<br>4,091,976,402 |
| Debt Service             |            | \$ | 4,586,308   |     | 0.112%     |                     |
| Total tax rate           |            | \$ | 71,819,525  |     | 1.755%     | \$<br>4,091,976,402 |
|                          |            |    |             |     |            |                     |
| 2022-2023 Propose        | ed         |    | Tax Levy    |     | Tax Rate   | <u>Ratables</u>     |
| General Fund             |            | \$ | 68,577,881  |     | 1.667%     | 4,112,989,278       |
| Debt Service             |            | \$ | 4,512,504   |     | 0.110%     |                     |
| Total tax rate           |            | \$ | 73,090,385  |     | 1.777%     | 4,112,989,278       |
|                          |            |    |             |     |            |                     |
| Difference               |            |    | Tax Levy    | Le  | vy Change  | Tax Rate Change     |
| General Fund             |            | \$ | 1,344,664   |     | 2.000%     | 0.024%              |
| Debt Service             |            | \$ | (73,804)    |     | -1.609%    | -0.002%             |
| <b>Total Differences</b> |            | \$ | 1,270,860   |     | 1.770%     | 0.022%              |
|                          |            |    |             |     |            |                     |
| Tax Impact               |            | 2  | .020 - 2021 | 2   | 021 - 2022 |                     |
| Assessed V               | /alue      | Sc | hool Levy   | Sch | ool Levy   | Tax Year Increase   |
| \$                       | 307,793.00 | \$ | 5,402.17    | \$  | 5,469.67   | \$<br>67.50         |
| \$                       | 357,793.00 | \$ | 6,279.73    | \$  | 6,358.20   | \$<br>78.47         |
| \$                       | 407,793.00 | \$ | 7,157.30    | \$  | 7,246.74   | \$<br>89.44         |
| \$                       | 457,793.00 | \$ | 8,034.86    | \$  | 8,135.27   | \$<br>100.40        |
| \$                       | 507,793.00 | \$ | 8,912.43    | \$  | 9,023.80   | \$<br>111.37        |
| \$                       | 557,793.00 | \$ | 9,789.99    | \$  | 9,912.33   | \$<br>122.33        |
| \$                       | 607,793.00 | \$ | 10,667.56   | \$  | 10,800.86  | \$<br>133.30        |

Note - 22-23 Ratables are estimated, pending May finalized appeals

### **Next Steps for Discussion**

- State Aid?
- **Personnel** \$292,500 in new personnel requests remaining in the budget
  - 2.50 FTE Special Education Teachers
  - o 0.50 FTE 1:1 Nurse
  - o 0.50 FTE ELL Teacher
  - 1.00 FTE Transportation Dispatcher
- **Staffing** Reductions to current staffing levels to cover deficit?
- Transportation
  - Adjust courtesy busing policy to align to state law and consolidate routes
    - Current Policy: K-6 1.0 mile Grades 7-12 1.5 miles
    - State Law: K-8 2.0 miles Grades 9-12 2.5 miles

### **Next Steps for Discussion**

- Co-curricular & Athletic Activities
  - o UES \$40,000
  - WAMS \$200,000 (Would impact Pay to Participate)
- **Department / Building Budgets** Further reductions in supplies, materials, and equipment.
- Banked Cap Consideration \$194,796 available

| Prebudget Year Adjusted Tax Levy, including Weighted Increases for Enrollment, Inflated by 2% - 19/20 | \$<br>64,259,805.00 |
|---|---------------------|
| Plus: Increase in Health Care Costs   | <br>487,768.00      |
| Tax Levy Cap  | 64,747,573.00       |
| Tax Levy Cap  | 64,747,573.00       |
| Less: Actual Tax Levy   | <br>(64,194,749.00) |
| Banked Cap Available for Use in Next Three Years  | <br>552,824.00      |
| Banked Cap Available for Use in Next Three Years  | 552,824.00          |
| Less Requested Use of Banked Cap in 2020 - 2021   | (168,028.00)        |
| Less Requested Use of Banked Cap in 2021 - 2022   | (190,000.00)        |
| Less Requested Use of Banked Cap in 2022 - 2023   |                     |
| Banked Cap Available for Use in 2022 - 2023   | \$<br>194,796.00    |
|   |                     |

# Tax Impact - With Banked Cap

| 2021-2022                |            |    | Tax Levy    |     | Tax Rate   |            | Ratables        |
|--------------------------|------------|----|-------------|-----|------------|------------|-----------------|
| General Fund             |            | \$ | 67,233,217  |     | 1.643%     | \$         | 4,091,976,402   |
| Debt Service             |            | \$ | 4,586,308   |     | 0.112%     |            |                 |
| Total tax rate           |            | \$ | 71,819,525  |     | 1.755%     | \$         | 4,091,976,402   |
|                          |            |    |             |     |            |            |                 |
| 2022-2023 Propose        | ed         |    | Tax Levy    |     | Tax Rate   |            | Ratables        |
| General Fund             |            | \$ | 68,772,677  |     | 1.672%     | \$         | 4,112,989,278   |
| Debt Service             |            | \$ | 4,512,504   |     | 0.110%     |            |                 |
| Total tax rate           |            | \$ | 73,285,181  |     | 1.782%     | \$         | 4,112,989,278   |
|                          |            |    |             |     |            |            |                 |
| Difference               |            |    | Tax Levy    | Le  | vy Change  | <u>T</u> : | ax Rate Change  |
| General Fund             |            | \$ | 1,539,460   |     | 2.290%     |            | 0.029%          |
| Debt Service             |            | \$ | (73,804)    |     | -1.609%    |            | -0.002%         |
| <b>Total Differences</b> |            | \$ | 1,465,656   |     | 2.041%     |            | 0.027%          |
|                          |            |    |             |     |            |            |                 |
| Tax Impact               |            | 2  | 2020 - 2021 | 2   | 021 - 2022 |            |                 |
| Assessed V               | 'alue      | Sc | chool Levy  | Sch | ool Levy   | Ta         | x Year Increase |
| \$                       | 307,793.00 | \$ | 5,402.17    | \$  | 5,484.25   | \$         | 82.08           |
| \$                       | 357,793.00 | \$ | 6,279.73    | \$  | 6,375.15   | \$         | 95.42           |
| \$                       | 407,793.00 | \$ | 7,157.30    | \$  | 7,266.05   | \$         | 108.75          |
| \$                       | 457,793.00 | \$ | 8,034.86    | \$  | 8,156.95   | \$         | 122.08          |
| \$                       | 507,793.00 | \$ | 8,912.43    | \$  | 9,047.85   | \$         | 135.42          |
| \$                       | 557,793.00 | \$ | 9,789.99    | \$  | 9,938.75   | \$         | 148.75          |
| \$                       | 607,793.00 | \$ | 10,667.56   | \$  | 10,829.65  | \$         | 162.09          |



# **Questions / Input**











